AZ CORPORATION COMMISSION FILED

MAY 3 1 2011

FILE NO. L. 10848830

ARTICLES OF ORGANIZATION OF

4S&P RESTAURANT HOLDINGS, LLC

1. **NAME.** The name of the limited liability company is:

4S&P RESTAURANT HOLDINGS, LLC

2. **KNOWN PLACE OF BUSINESS.** The address of the known place of business in Arizona is:

2100 W. 15th Street Tempe, AZ 85281

3. **STATUTORY AGENT.** The statutory agent's name and address is:

John T. White, Esq. Warnock, MacKinlay & Carman, PLLC 7135 E. Camelback Road, Suite F240 Scottsdale, Arizona 85251

4. **MANAGEMENT.** Management of the limited liability company is vested in the membership. The members at the time of formation are:

4S&P LLC 2100 W. 15th Street Tempe, AZ 85281

DATED this 27 day of May, 2011.

André E. Carman, Esq., Organizer

CONSENT TO ACT AS STATUTORY AGENT

The undersigned, having been designated to act as Statutory Agent for 4S&P Restaurant Holdings, LLC, hereby consents to act in that capacity until removed or resignation is submitted in accordance with the Arizona Revised Statutes.

DATED this Traday of May, 2011.

John T. White